

# Continuous Commissioning Tools for PNNL Facilities

A presentation for the

## Laboratories for the 21<sup>st</sup> Century Conference

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**Battelle**

U.S. Department of Energy  
Pacific Northwest National Laboratory

# Agenda

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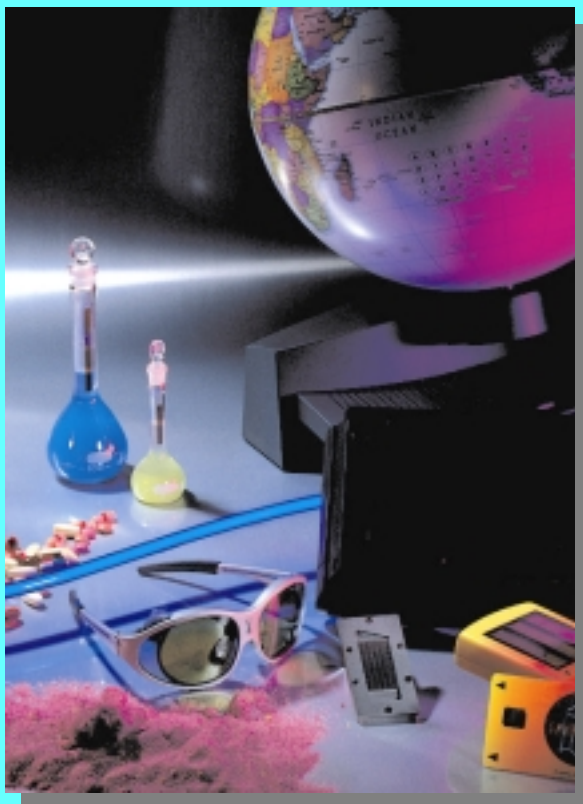
Focus on two areas:

- Building performance tools for continuous commissioning
- Examples of recommissioning

# About PNNL: Multi-Program R&D

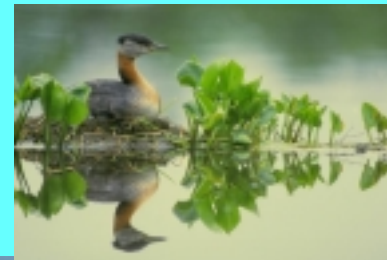
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- 3,500 staff doing 1,500 R&D projects with \$500M funding
- Lab operated by Battelle for DOE



**Basic Science**

**Environmental  
Technology**



**National  
Defense**

**Energy**



# PNNL's Diverse Campus

## DOE Hanford Site

- 500 square miles
- 8.5 million square feet of buildings
- \$35 million energy/utility bill
- \$35 million ESPC

Columbia  
River

DOE 300 Area

Battelle

Leased

City of Richland

## Scale of PNNL Operations

1M DOE Square Feet

1M Private Sq. Ft.

\$8M Energy/Utility Costs

85M kWh annually

10 MW average

1M Therms annually

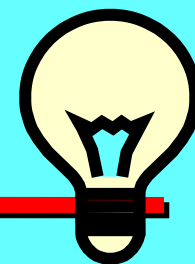
\$12M Alternative Capital

\$3M Annual Savings

\$4M+ Future Alt. Capital

# PNNL Entering New Millennium

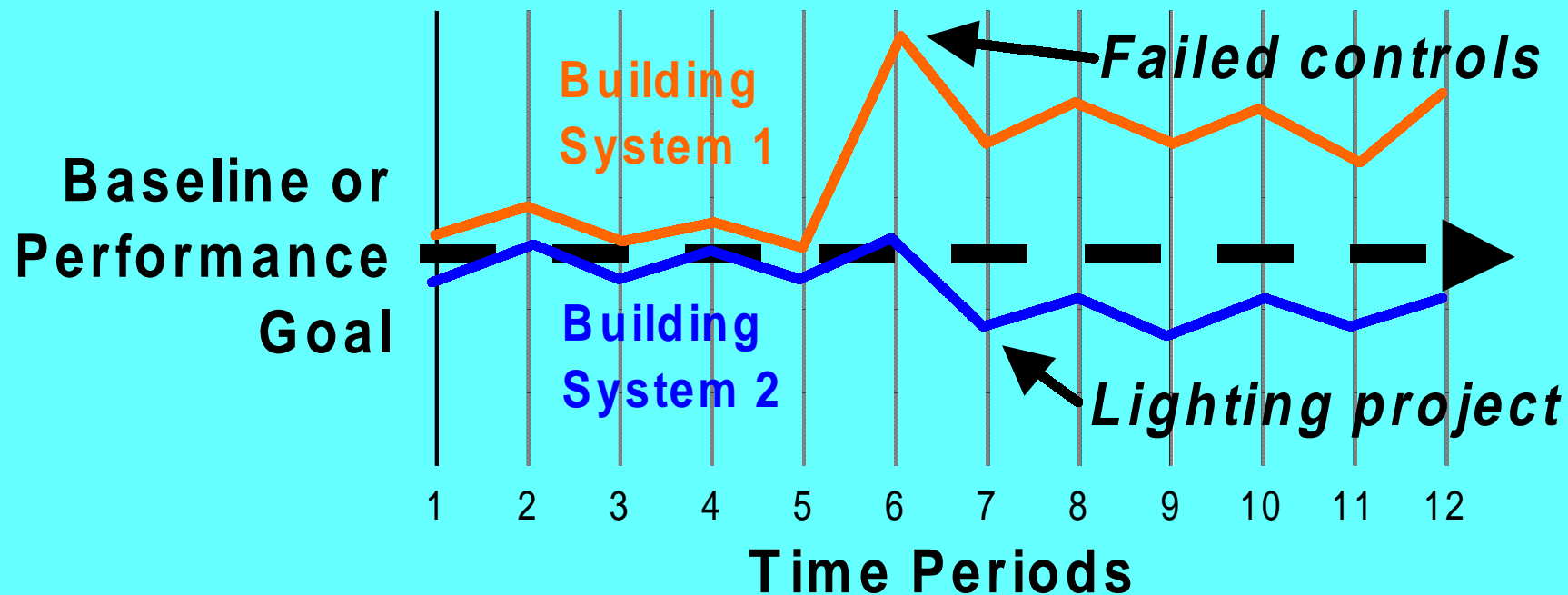
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- Implementing energy trending and diagnostics software tools
  - Goal get 1-3 year payback on investments
- Tools fits Lab21 themes:
  - Form partnerships
    - Implement existing tools
    - Maintain infrastructure for tools
    - Expand the suite of tools
  - Train staff in performance measurement
  - Find and promote Best Practices

# Tool Concepts

- Make performance obvious



# Good Tools in the Right Hands (1/2)

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Requiring facility management staff to use the tools to accomplish the following:

- Implement continuous commissioning
  - “Operate boiler at 85% efficiency”
- Do condition-based maintenance
  - Minimize corrective maintenance
  - Move even beyond preventative and predictive maintenance
- Reduce energy use and costs

# **Good Tools in the Right Hands (2/2)**

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- Define and track performance (M&V) of ESPCs
- Define and track performance of staff and departments:
  - “Save \$100K”
  - “Reduce energy cost/SF by 10%”
  - “Improve chiller efficiency by 5%”

# What Tools Are Available Today?

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- R&D-developed tools/methods facility management:
  - Facility Energy Performance Assessments
  - Alternative Financing for Energy Efficiency Projects
  - Pollution Prevention & Waste Minimization Tools
- PNNL Facility Directorate's self-made tools:
  - Integrated Operations System
  - Chemical Management System
  - Map Information Tool
  - Electronic Service Request System

# **Tools Meet Many Wants & Needs (1/3)**

- Seek and prioritize energy projects
- Implement continuous commissioning
- Perform M&V of ESPCs
- Perform M&V of internal O&M programs

# **Tools Meet Many Wants & Needs(2/3)**

- Manage utility budgets, bills, and checkbooks
- Allocate utility bills to buildings & occupants
- Support ES&H management
- Get technology to prepare for energy supply issues:
  - Minimize impact of rate increases, power shortages, and poor power quality
  - Prepare to buy/sell energy

# **Tools Meet Many Wants & Needs (3/3)**

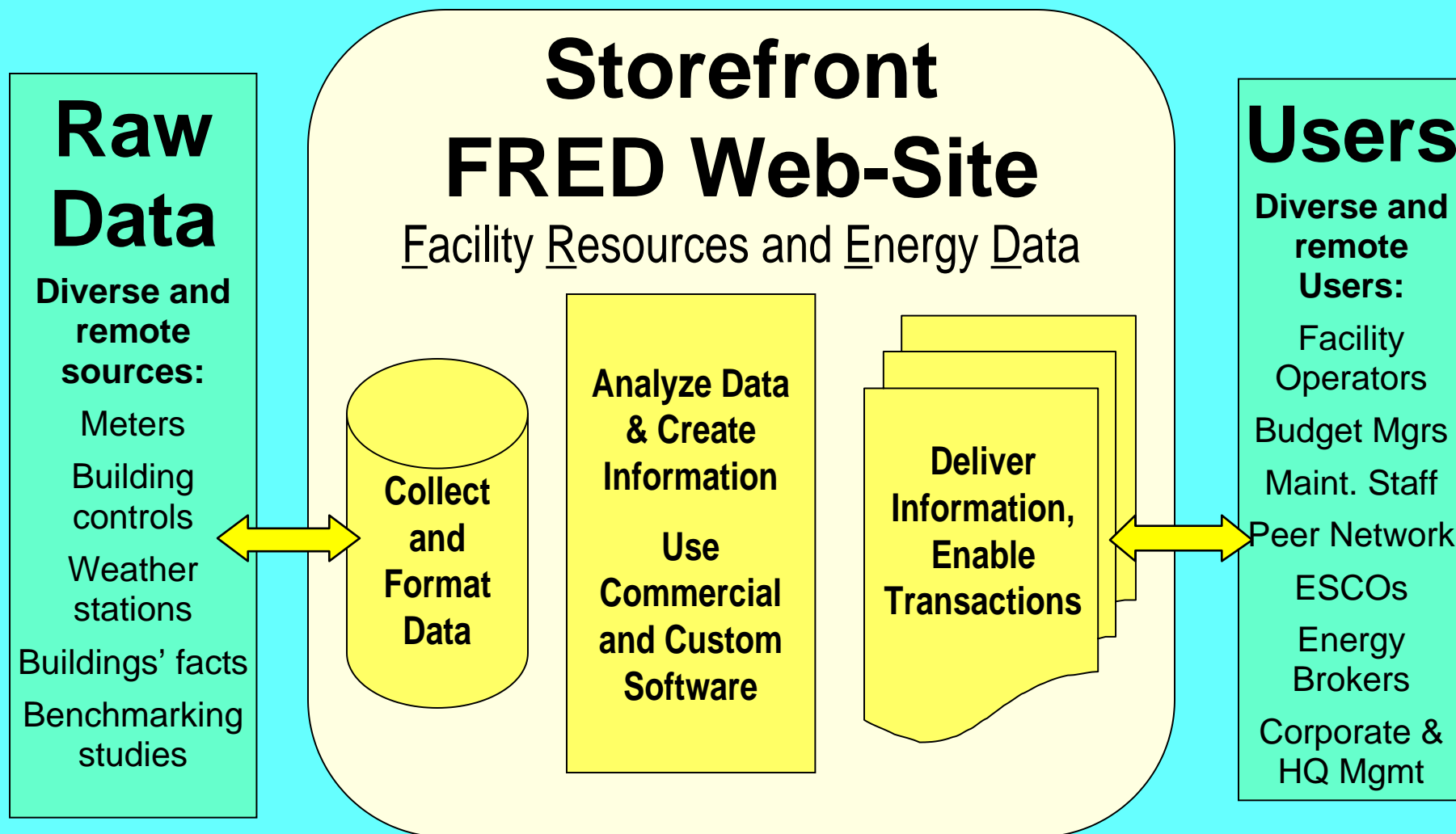
- ✓ Elevate everyone's awareness of energy efficiency
- ✓ Improve lab safety
  - Make America less dependent on foreign oil
  - Comply with national laws and goals

# My Multiple Goals

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- Facility management goal: improve PNNL's operational cost effectiveness
- PNNL goal: develop business & partnerships and be a leader
- Supporting objectives:
  - Get best tools to my desktop
    - Energy trending and diagnostics
    - Include other facility services to make system more attractive
    - Seek partners to get new tools quickly and cheaply
  - Get field facility staff to use the tools

# Getting Tools Into the Right Hands

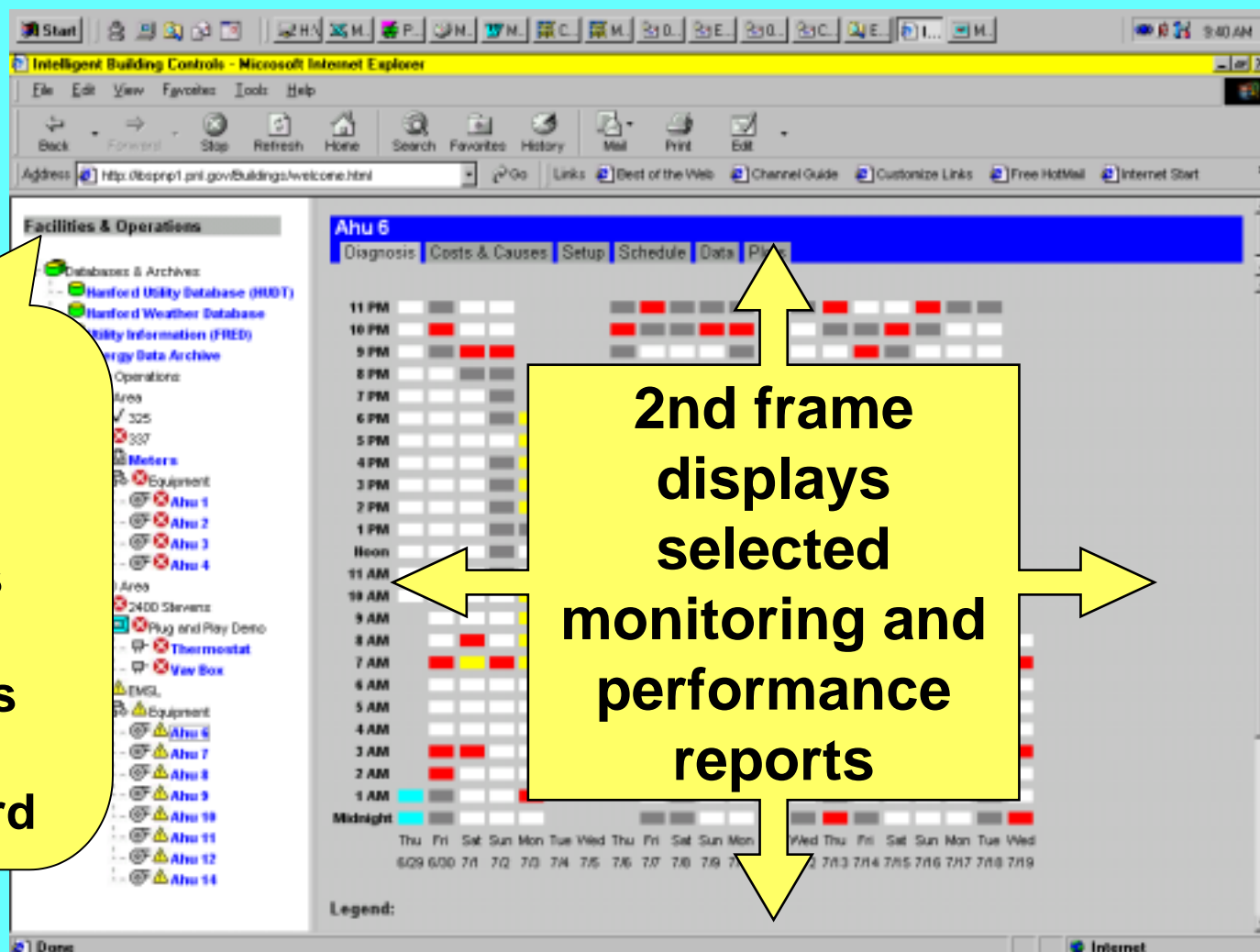


# FRED Home Page

**1st frame:**  
**clickable**  
**outline of**

- Organizations
- Bldgs & parts
- Software tools
- Library
- Message board

**2nd frame**  
**displays**  
**selected**  
**monitoring and**  
**performance**  
**reports**



# Energy-Data Goals and End-Users

See handout for full-scale list

Goals	Objectives	Primary PNNL Users/Audience							
		Facility Management					Finance		Company Business
		Bldg Mgr	Bldg Operator	Bldg Design Engr	Energy Manager	Space Charge-Back Staff	Finance & budgeting	Accts Payable staff	Bldg Occupant (ultimate bill payer)
<i>Not in FRED Scope</i>	<i>Generate and deliver energy</i>								
	<i>Meter energy used at a site or building</i>								
<i>Collect Data</i>	1 <i>Access individual electrical meters</i>			X	X	X			
	2 <i>Download Hanford's centralized electrical data; check for missing data or unresponsive meters</i>				X	X			
	3 <i>Access misc. utility &amp; building data</i>			X	X	X			
	4 <i>Access City of Richland data</i>				X	X			
	5 <i>Access building controls data</i>		X	X	X	X			
<i>Create Information</i>	1 <i>Generate billings, recharges</i>						X	X	
	2 <i>Make electrical load profiles</i>		X	X	X	X			
	3 <i>Get weather and process data to "normalize" usage</i>			X	X	X			
	4 <i>Compare current to past usage; validate ESPCs; do benchmark comparisons</i>	X			X	X			
	5 <i>Compare budget vs bills vs checkbook</i>	X			X	X			
	6 <i>Perform building diagnostics</i>		X	X					
	7 <i>Find cost-effective energy projects</i>				X	X			
<i>Deliver Information</i>	1 <i>Deliver info and bills to Customers &amp; Facilities Staff</i>					X	X		X
	2 <i>Provide info to ESCOs and Aggregators</i>				X				
<i>Enable Transactions</i>	1 <i>Enable Customers/Occupants to approve and pay bills electronically</i>						X		X
	2 <i>Aggregate bills; shop for best price; buy energy</i>				X	X			

# Current & Potential Tools for Storefront

Functions	Tools:				WBD			DSOM
	FEDS	FRED	HUDT	Metrix	WBE	OAE	Chlr	
Find cost-reduction projects	✓							
<b>Monitor Use &amp; Costs</b>								
Collect & archive data		★						
Prepare Hanford electric bills & electricity load profiles		★						
Compare budgets, bills, & checkbooks for all utilities			★					
Trend whole buildings & major systems using minimal metering			✓	✓	★	★	★	
Adjust for weather & operation schedules to trend real performance				✓	★	★	★	
<b>Seek &amp; Diagnose Problems</b>								
Economizers, using minimal metering						★		
Central plants (significant metering and modeling required)								★

# Detect Vs. Diagnose Progress

Detection Now

Diagnosis Now

Diagnosis Soon

Existing tools in  
use at PNNL

In development

Future Use

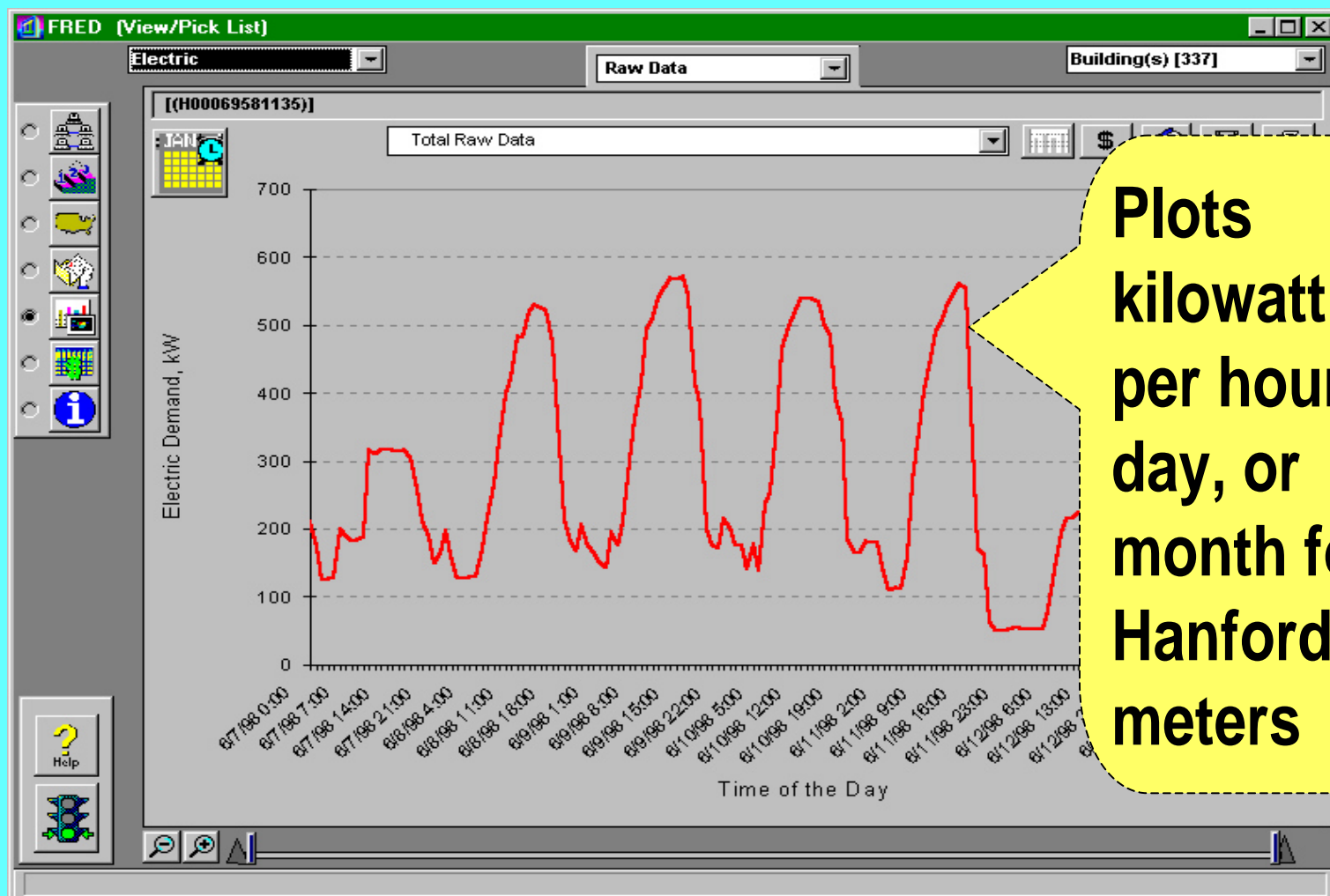
Subject or Discipline	Other Words for 'Problem'	Detect Vs Diagnose	
		Simplest	Best
Accounting, Finance	Variance	The bottom-line cost is overbudget	Specific low-level WBS elements are overbudget.
Building control systems	Alarm	An alarm sounds	Multiple data points are accessed and evaluated
Science and Engineering	Anomaly, Opportunity	The experiment or product fails	

# Facility Resource & Energy Data (FRED)

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- Provides
  - Hanford electrical bills (BPA costs plus FDH/Dyn's O&M costs)
  - Charts of detailed electrical use per meter & supersets
- Compiles all utility data including City of Richland and other providers
- Funded by DOE (Richland) Site Infrastructure Division; built by PNNL R&D Energy Division
- DOE Richland also funded the integration of the WBE tool into FRED

# Electricity Load Chart



# Hanford Utility Data Tool (HUDT)

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- Graphs
  - Budgets vs. bills vs. checkbook
  - Each utility, building, and organization.
  - Benchmarks for usage and costs per square foot
- Gets data from from FRED and PNNL Finance system
- Funded and implemented by FO in FY 99/00; built by PNNL Energy Division

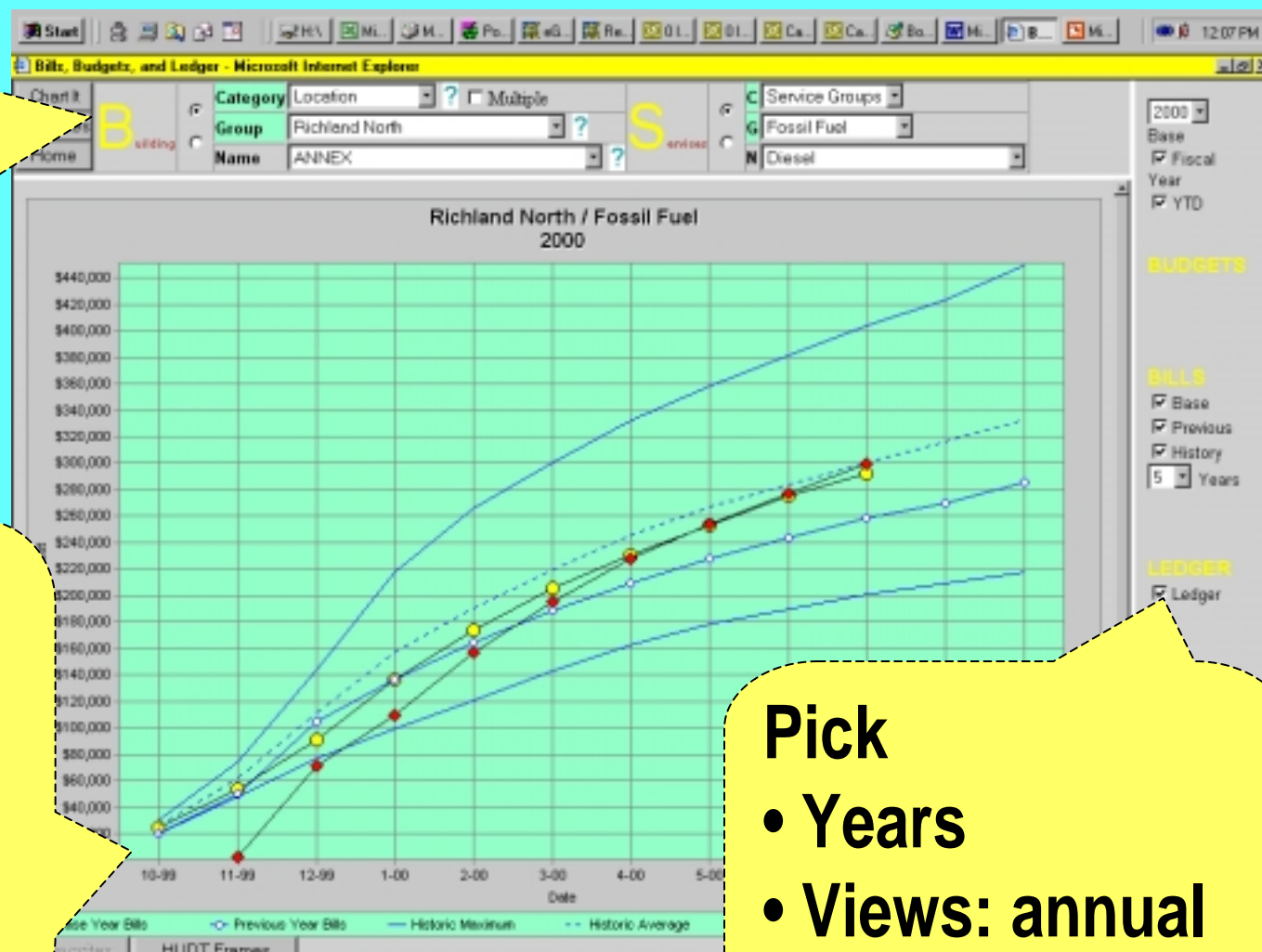
# Budget, Bills, Checkbook - Annual

**Pick**

- Building
- Utility
- Campus
- Org.

**Plot**

- Budget
- Bills
- Checkbook
- History



**Pick**

- Years
- Views: annual or monthly

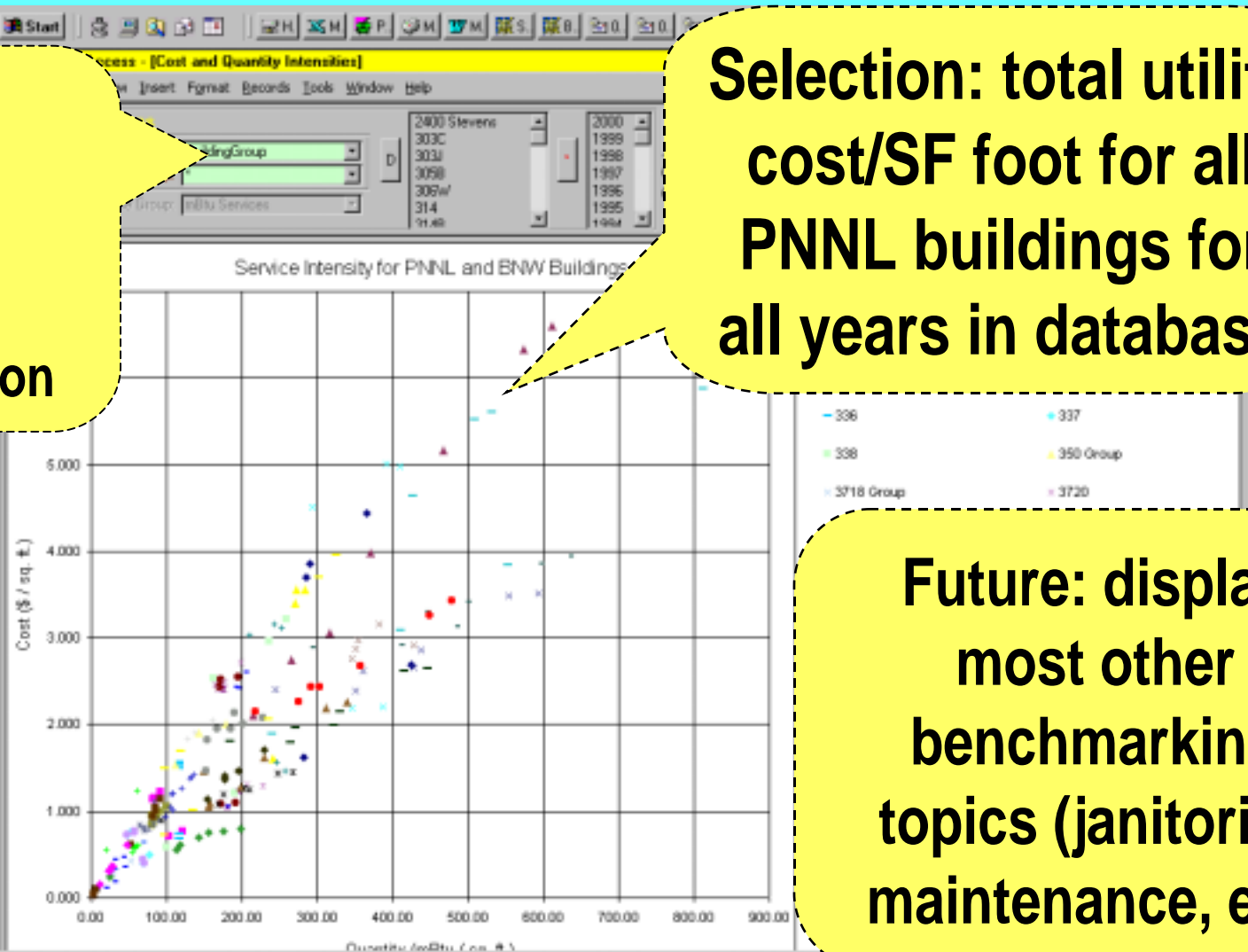
# Simple Benchmarking (\$/ SF)

Pick

- Building
- Utility
- Campus
- Organization

Selection: total utility cost/SF foot for all PNNL buildings for all years in database

Energy Cost Per SF



Future: display most other benchmarking topics (janitorial, maintenance, etc)

# Diagnostics

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- Using the Whole Building Diagnostician (WBD) to trend & diagnose buildings using minimal building metering and modeling. 3 modules:
  - Whole Building Energy (WBE) monitors overall energy use of a building and metered subsystems. (No diagnostics currently built.)
  - Outdoor Air Economizer (OAE) monitors economizers and diagnoses problems
  - Chiller Diagnostician under construction; due Oct 1, 2000

# Module 1: Whole Building Energy

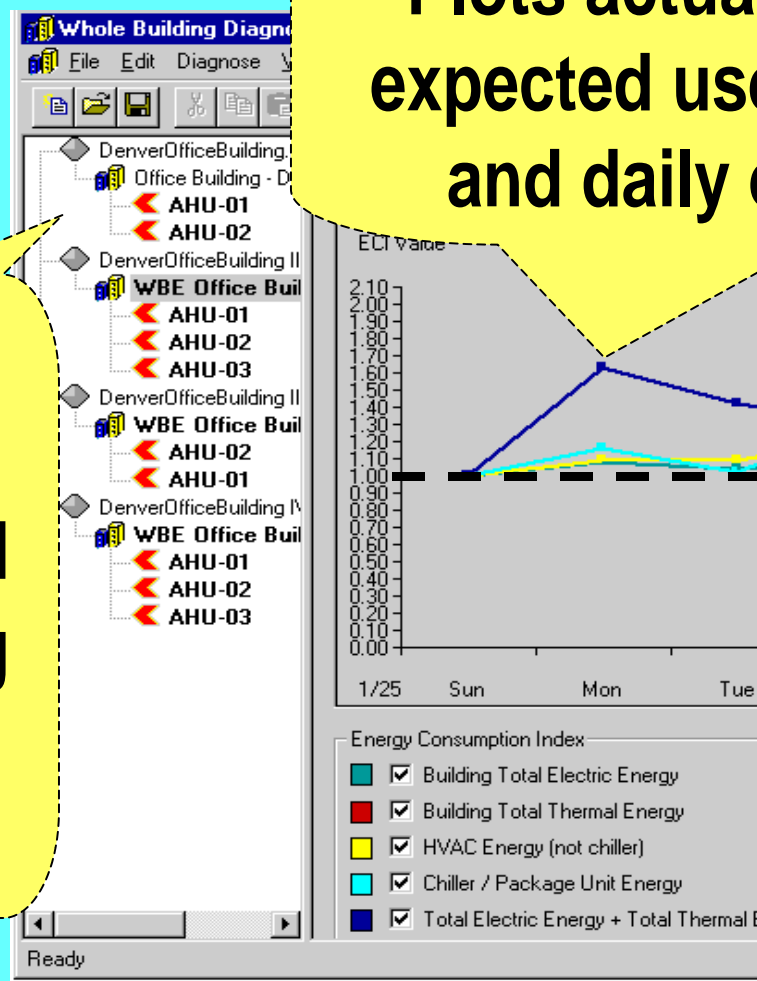
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- Tracks energy use of whole-buildings and major subsystems
- Factors-out (normalizes) the effects of weather and the historical energy-use patterns for each hour and day of week
- Designed to work with minimal building and subsystem metering and modeling
- Installed in several government and private facilities

# Whole Building Energy Performance

Plots actual daily energy use vs. expected use. Adjusts for weather and daily energy-use patterns

Tracks any metered building or sub-system

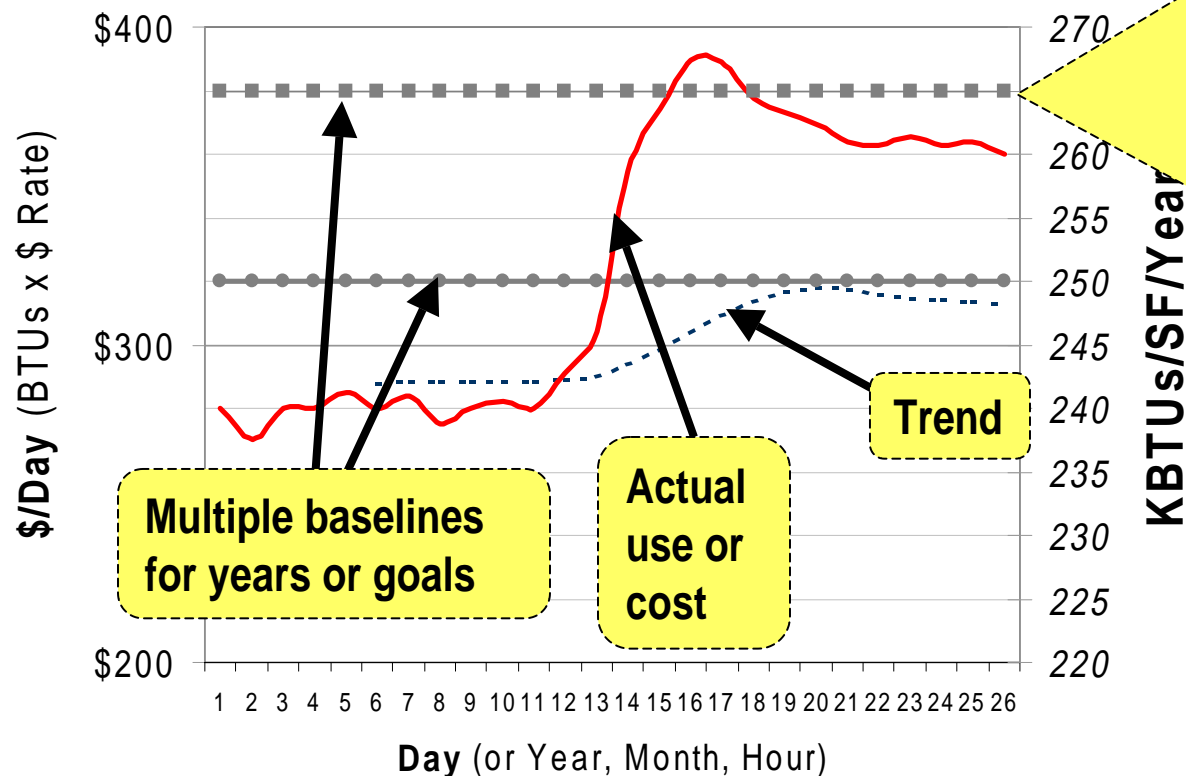


Requires hourly data for energy use and weather conditions. Future: adapt for monthly-only data

# WBE: Proposed Actual vs Baseline Trending

## Energy Performance Assessment - Strawman Chart

- For PNNL Overall, a Campus, a Building, or a System
- Energy use has been adjusted for weather conditions



Vertical axes will be clickable to show a wide variety of metrics including units for electricity, gas, water and statistical functions including energy/SF and normalization

# Module 2: Outside Air Economizer

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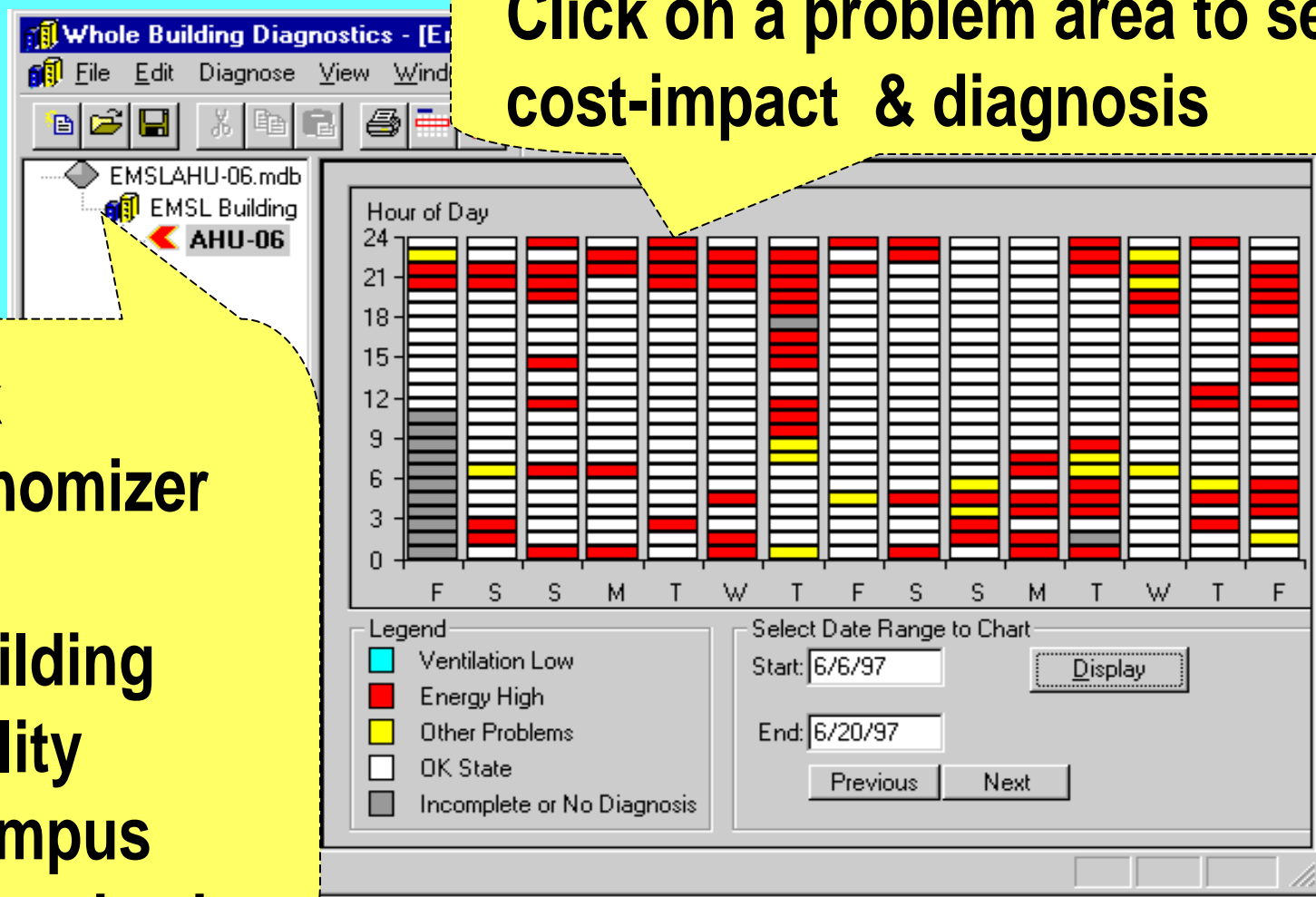
- Outside Air Economizer (OAE)
- Monitors and diagnoses economizers (a mechanical system that brings in outside air to heat/cool a building)
- Uses minimal, commercial-practice metering and controls
- Installed in several private and federal facilities including EMSL and 337

# Economizer Module – Main Screen

Click on a problem area to see cost-impact & diagnosis

Pick economizer by

- Building
- Utility
- Campus
- Organization



# Economizer Details Screen

**Current Condition**

**Cost-Impact of Problem**

**Potential Causes**

**Suggested Actions**

**More Details**

The screenshot displays the 'Economizer Details Screen' for a specific unit, MARRIOTTAH-31: Ah-31 (North View Lounge). It provides a detailed analysis of a current condition where mechanical cooling is on when it should be off. The screen is divided into several sections: 'Current Condition', 'Impact', 'Potential Causes', and 'Suggested Actions'. The 'Current Condition' section shows the date and time (Mon May 24, 1999, 7:00 PM) and the specific problem. The 'Impact' section quantifies the energy waste and cost increase. The 'Potential Causes' section lists five possible reasons for the problem. The 'Suggested Actions' section is currently empty.

**Current Condition**

MARRIOTTAH-31: Ah-31 (North View Lounge)  
Date: Mon May 24, 1999 Time: 7:00 PM

Current Condition  
Mechanical cooling should be off, but instead it is on (1).

**Impact**

Heating Energy Wasted:	0.0 mmBtu/h	Heating Cost Increase:	0.0 \$/h	Seven Day Cost:	0.0 \$/week
Cooling Energy Wasted:	2.8 kWh/h	Cooling Cost Increase:	0.2 \$/h	Seven Day Cost:	29.0 \$/week

**Potential Causes**  
Click on a Cause number to see its associated Actions:

1. The supply-air setpoint specified in the OAE set up is too low.
2. The setpoint for supply-air temperature for cooling is set up as a constant but it is reset by the controller.
3. The damper system is stuck between the fully open and required outdoor-air positions.
4. The mixed-, return-, and/or outdoor-air temperature sensor has failed.
5. The supply-air temperature control failed to close the chilled water valve or decrease cooling.

**Suggested Actions**

# Chiller Performance Tool

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- Monitor chiller performance using minimal metering and sensors
  - Water-to-water chillers
  - Water-to-air chillers
- Funded by PNNL Facilities Department, in development by PNNL Energy Division and due October 2000

# Decision Support for O&M (DSOM)

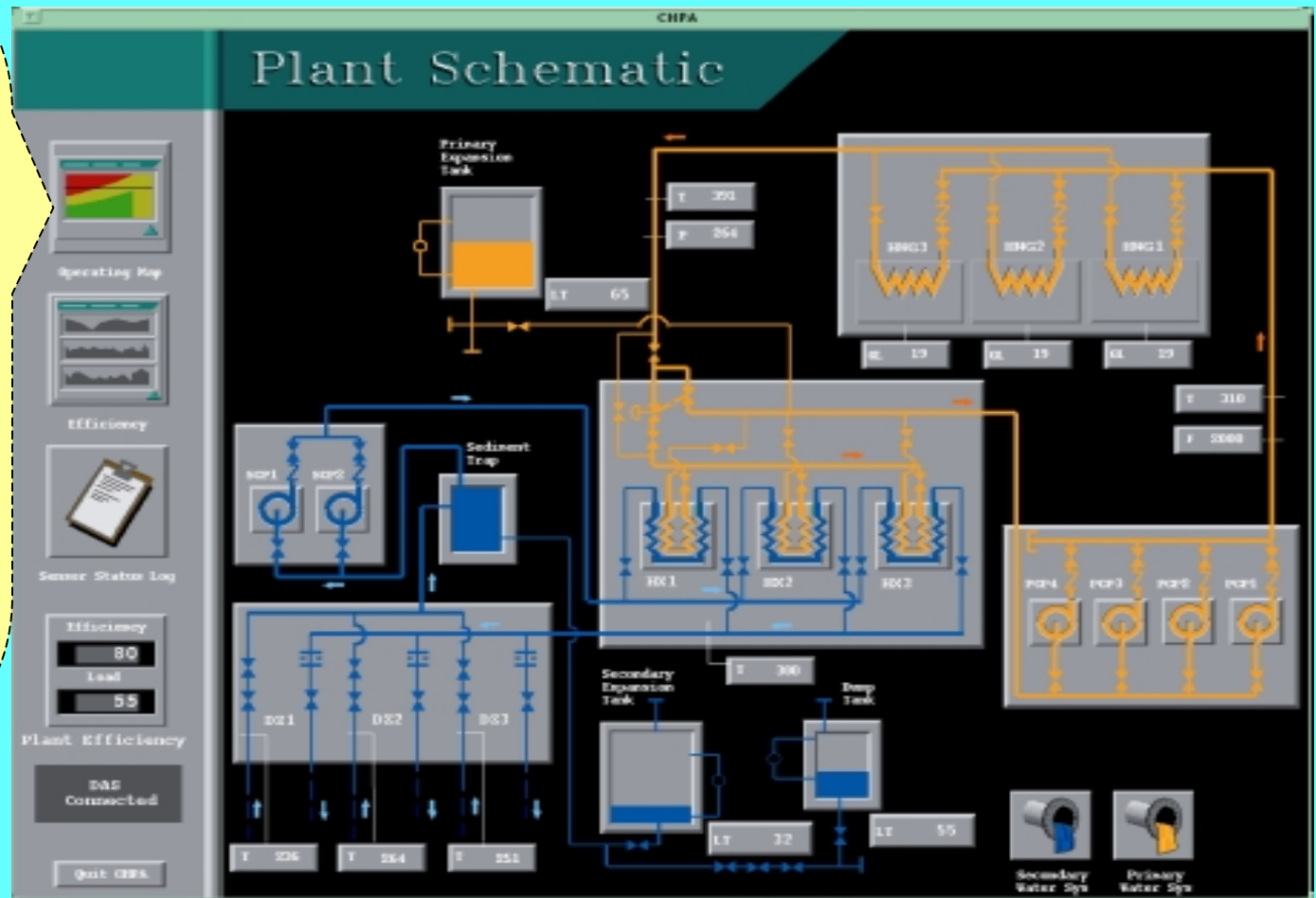
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- Monitors and diagnoses complex facility systems such as central boiler and chiller plants.
- Unlike WBD, DSOM utilizes many more sensors and requires significant system modeling and commissioning.
- New effort: integrate DSOM with Maximo for real-time condition-based maintenance (vs. corrective, preventative, or predictive)
- Funded by DOD Marine Corp for their central plants. Soon to be installed in a New York Housing Authority plant. Built by PNNL Energy Division
- More

DSOM <http://lancair.emsl.pnl.gov:2080/proj/neuron/projects/DSOM.html>

# Central Plant Diagnostics (DSOM)

Click on  
objects to see  
performance  
assessments,  
diagnostics, &  
maintenance  
actions  
(future link  
with Maximo)



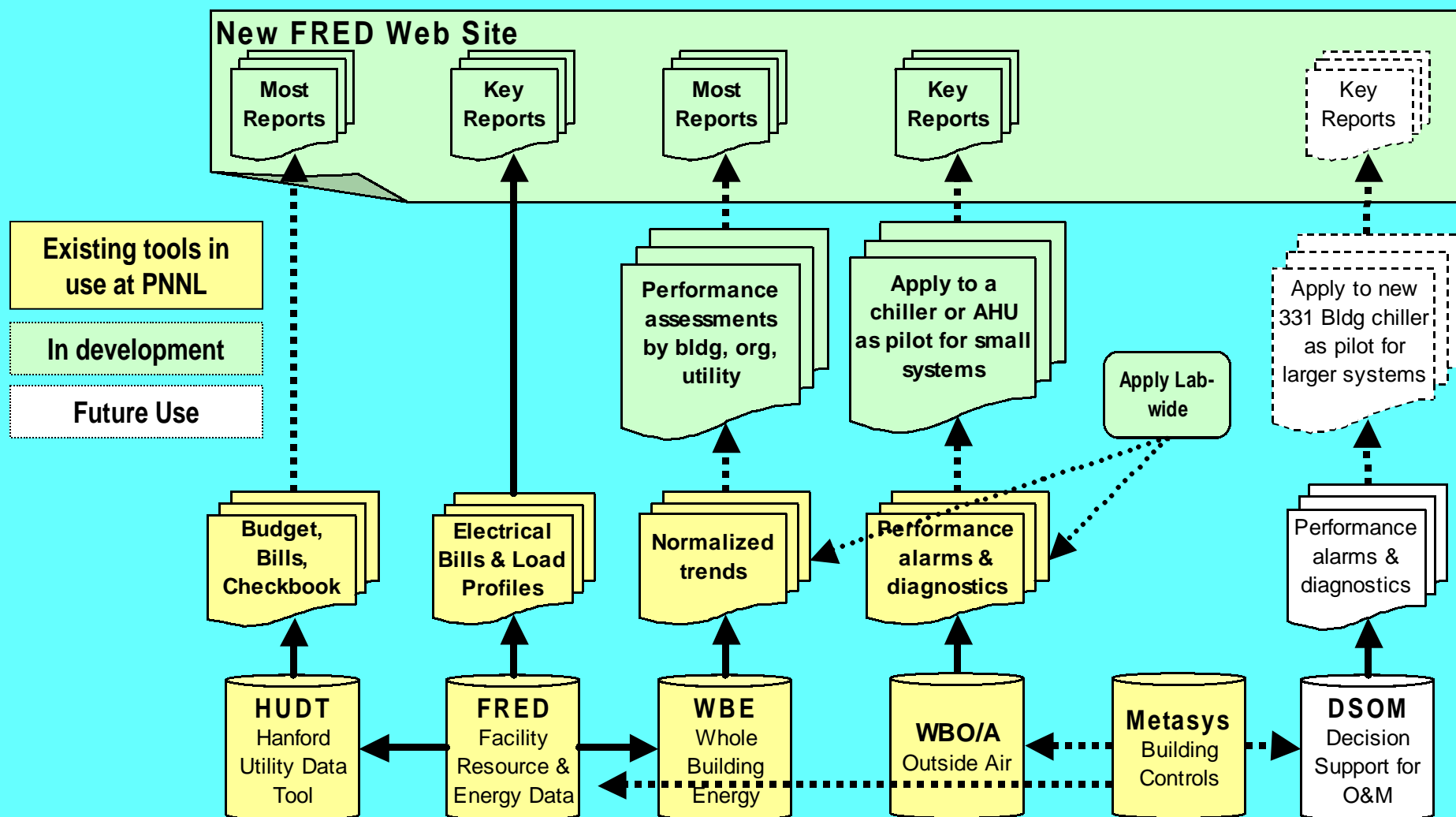
[http://www.pnl.gov/TechAssist\\_ss/](http://www.pnl.gov/TechAssist_ss/)

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[http://www.pnl.gov/TechAssist\\_ss/29palms/29palms.pdf](http://www.pnl.gov/TechAssist_ss/29palms/29palms.pdf)

# Near-Term Plan for FRED Store

FRED: <http://www.utilityinfo.pnl.gov>



# What's Next? ... Make Partnerships

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- Partner with other sites and organizations to:
  - Implement existing suite of building performance tools
    - To guide your O&M programs in continuous commissioning
    - To measure & verify (M&V) your ESPCs
  - Fund administration of FRED infrastructure
  - Plan and fund new tools and enhancements

# What's Next? ... Make Partnerships

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- Implement building performance tools for:
  - Sites affiliated with Battelle: Battelle, Brookhaven, NREL, ORNL
  - DOE complex and key FEMP customer-agencies
  - States via the OSCP State Energy Projects program
  - 4th: general market
- Seek larger-scale, multi-sector partnerships
  - Private companies (industry and professional groups)
  - States, local governments, universities, etc.

# What's Next? ... Improve Tools (1/2)

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- Improve WBD charts to display more parameters:
  - Dollar impacts of being above or below performance goals
  - Energy & water units: kWh, therms, gallons
  - Forecast future use & cost (1 day, month, year, & to EOY)
- Integrate FEDS into FRED to seek projects based on
  - Building types (e.g. FEDS' ability)
  - Actual energy use patterns (e.g. WBD's ability)

# What's Next? ... Improve Tools (2/2)

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- Develop additional tools for building components:
  - “Plug & Play” building controls & diagnostics that use the Internet to bypass proprietary and archaic controls system
  - Diagnostics for high-cost heating/cooling systems

# **“Simpler” FRED Tools**

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	<b>In FRED Web?</b>
<b>Collect &amp; archive utilities data</b>	<b>Yes</b>
<b>Prepare Hanford electric bills &amp; chart load profiles</b>	<b>Yes</b>
<b>Chart utility budgets, bills, &amp; checkbooks + historical data</b>	<b>Yes</b>
<b>Chart benchmarks: energy &amp; cost per SF for buildings</b>	<b>PC now; Web Oct</b>

# Advanced FRED Tools (1/2)

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**In FRED  
Web?**

**Chart actual daily energy use vs. baseline -  
adjust (normalize) for weather and daily  
energy-use patterns**

**By Oct 00**

**Monitor chiller performance – normalize**

**By Oct 00**

**Monitor and diagnose economizers that  
use outdoor air to heat/cool a building**

**Yes**

# **Advanced FRED Tools (2/2)**

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**In FRED  
Web?**

**Monitor and diagnose central boiler and  
chiller plants**

**FY 01**

**Monitor and diagnose other building  
systems and components**

**Future**

**Integrate WBE, OAE, and DSOM into  
maintenance management system  
(Maximo)**

**Future**

**Find good energy projects (FEDS)**

**Future**

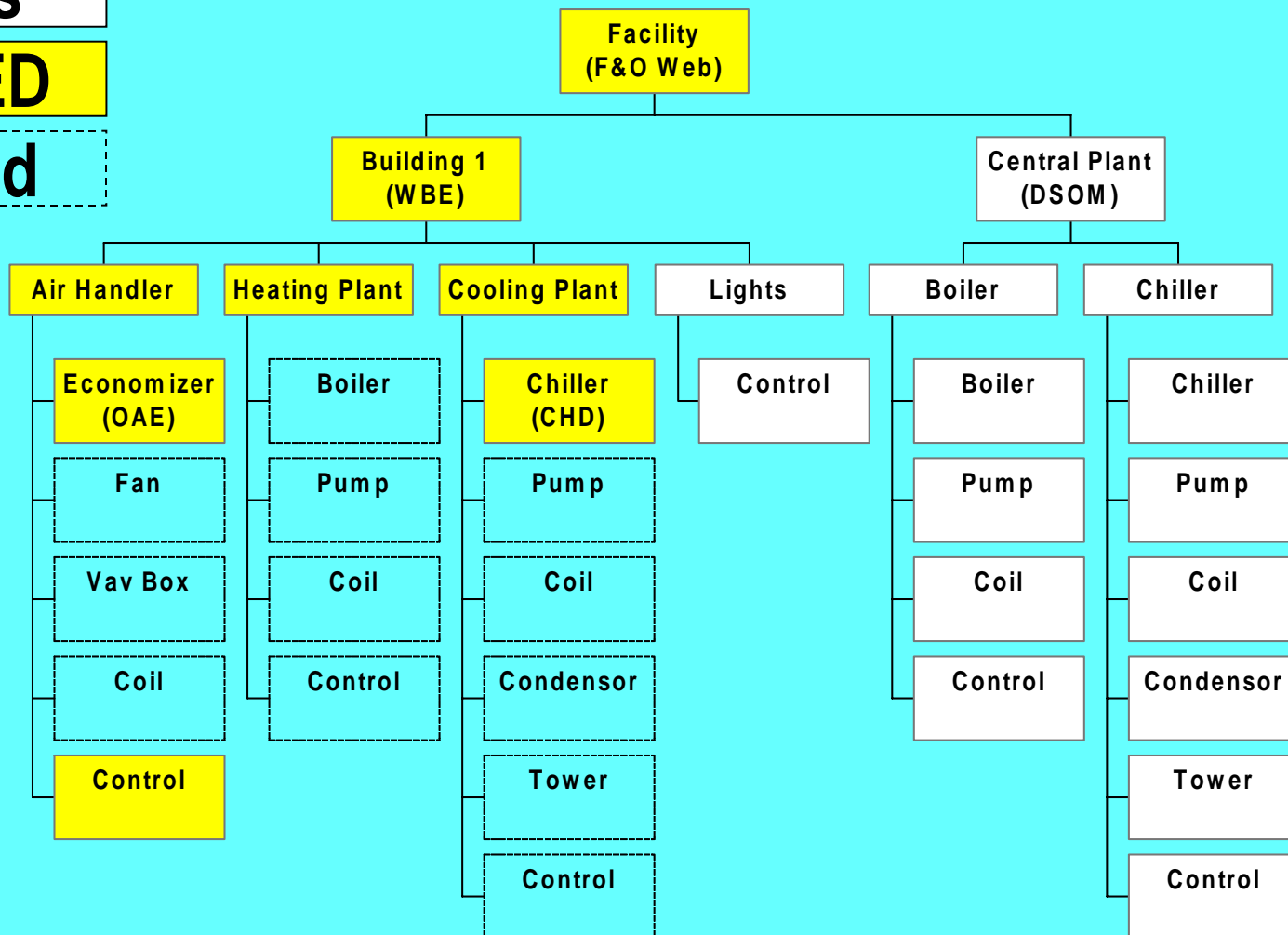
# Diagnostics – Now & Future at PNNL

Tool Exists

Tool in FRED

Tool needed

Partnerships  
needed



# Of Particular Interest ...

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Develop additional tools for building components:

- “Plug & Play” tools: building controls & diagnostics that use the Internet
  - Bypasses proprietary and archaic building controls systems
- Diagnostics for high-cost heating/cooling systems

# Side-Note: What is Diagnostics?

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- If you see only one ‘problem’, it’s only “detection”
  - 1 fire alarm sounds
  - 1 meter shows high use
  - 1 occupant complains about the air conditioning
  - 1 bottom-line is over the budgeted or planned amount
- If you see multiple ‘problems’, you can start the diagnostic process
  - The more data points you can see, the faster and better diagnostics

# What does it cost?

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- FRED software is mostly free to federal sites
  - DOE, Marines, and PNNL funded development to date
- Software installation is not free ... you need to:
  - Fund PNNL staff to install and train site staff on one or more FRED modules
  - And/Or train your site staff to do some or all installations
  - Option: partner to share PNNL's FRED infrastructure

# What does it cost? – WBD Modules

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- Rough order of magnitude for WBD tools: \$50K
- \$25K and less when your staff can learn and do most of installation
  - Assumes site has hourly building meters, building control system, and knowledgeable staff
- Payback within 1-2 years, easily within 5 years

# What's Next? ... Assimilate

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- FY 00: incorporate PNNL energy & utilities use and costs
- FY 01: incorporate other readily available static data:
  - Site by site (ORNL, LBL, etc)
  - Centralized databases (DOE EMS3, FEMP Tracks, etc.)
  - Broad-scope benchmarking surveys (multiyear data):  
Facilities Issues, BOMA, ASHRAE
- Future: go on-line, real-time with partners
  - Share data
  - Share software analysis tools

# What's Next? ... Assimilate Data

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- FY 00: incorporate PNNL energy & utilities use and costs
- Outyears: incorporate other readily available static data:
  - Site by site, partner by partner
  - Centralized databases (DOE EMS3, FEMP Tracks, etc.)
  - Broad-scope benchmarking surveys (multiyear data): Facilities Issues, BOMA, ASHRAE
- Future: go on-line, real-time with partners to share data and tool infrastructure

# Conclusion (1/3)

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- Technology infrastructure already exists to do diagnostics
  - Major control companies have toolkits but few diagnosticians exist
  - Pioneers are needed to assemble pieces into a working system & culture

## Conclusion (2/3)

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- A small % of your energy budget can fund very effective tools
  - Use ESPCs to install good performance measurement tools
- Use tools as M&V for both the ESPC and the site's internal O&M program (continuous commissioning)

# Conclusion (3/3)

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- Informal partnerships can work well to share tool infrastructure and development
  - Consider whether to buy a proprietary energy management system or to join an open partnership
  - Regardless whether proprietary or partnership, investment probably similar magnitude

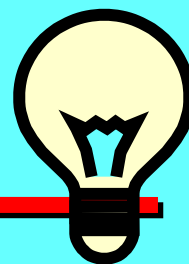
# Questions on Tools?

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# Recommissioning Examples

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- ✓ ■ Fume hood police
- ✓ ■ Recommissioning of new office buildings
- ✓ ■ Automation of central plants
  - O&M improvements to a new lab building
  - Operations improvement planning

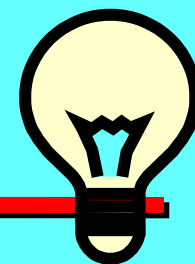
# Success Stories

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- EESB/ETB: tools identified problems;
  - Recommissioning saved \$45K/Yr or 23 cents/SF
  - 10-20% of their utility budget
- EMSL: DOE-funded study identified several energy uses to monitor
  - Can save \$61K annually or 31 cents/SF
  - 3% of EMSL's total utility budget

# Fume Hood Police (1/2)

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- Environmental Molecular Sciences Laboratory (EMSL)
  - 200,000 SF laboratory at PNNL
  - VAV systems with Phoenix hood controls
- Process
  - Each night, building controls records open hoods
  - Building engineer calculates cost impact
  - Building Manager emails users a list of offenders & cost

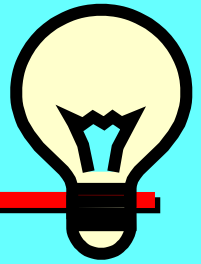
# Fume Hood Police (2/2)

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- The results:
  - 61% decrease in hoods left open (was 25 open hoods average now only 10)
  - >\$17K estimated annual energy savings
- Building Operators close chronic hoods on their end-of-week tours
- Want to automate data collection, cost calculation, and email notices – any partners?

# Recommissioned Office Bldg (1/2)

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- 100,000 SF
- All-electric
- 2<sup>nd</sup> building of twins constructed in 1993 and 1994 as “Build to Suit” for Battelle
- ETB’s extra energy features
  - (T-8 lights, Low-E windows, CO2 controls, etc)
  - Predicted 20% less energy use than 1st building

# Recommissioned Office Bldg (2/2)

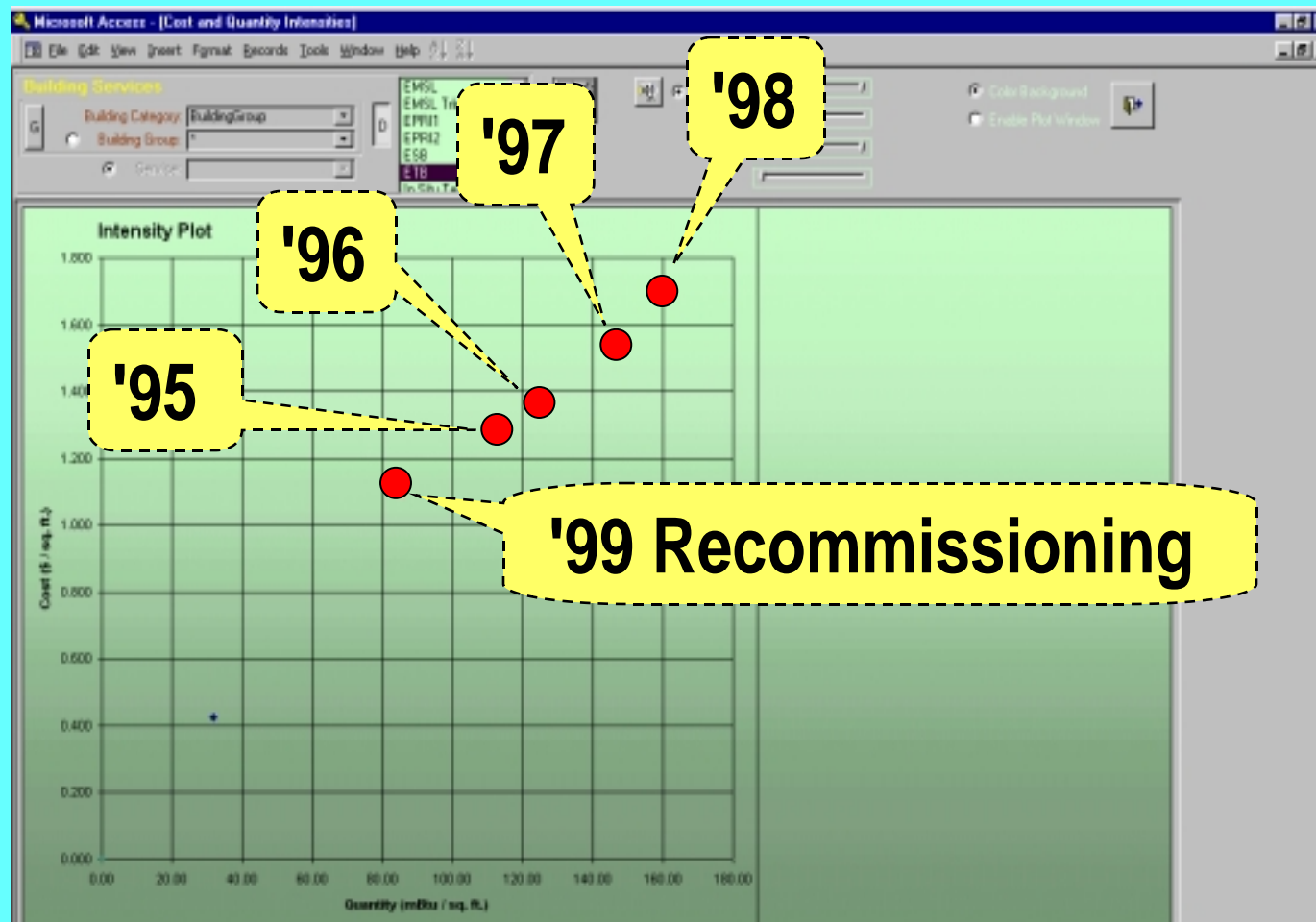
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However, after occupancy:

- ETB energy use increased 40% above 1st facility significantly by 1998
- Comfort complaints ETB was highest of any PNNL building

# ETB Benchmarks (Cost & Use per SF)

Energy Cost Per SF



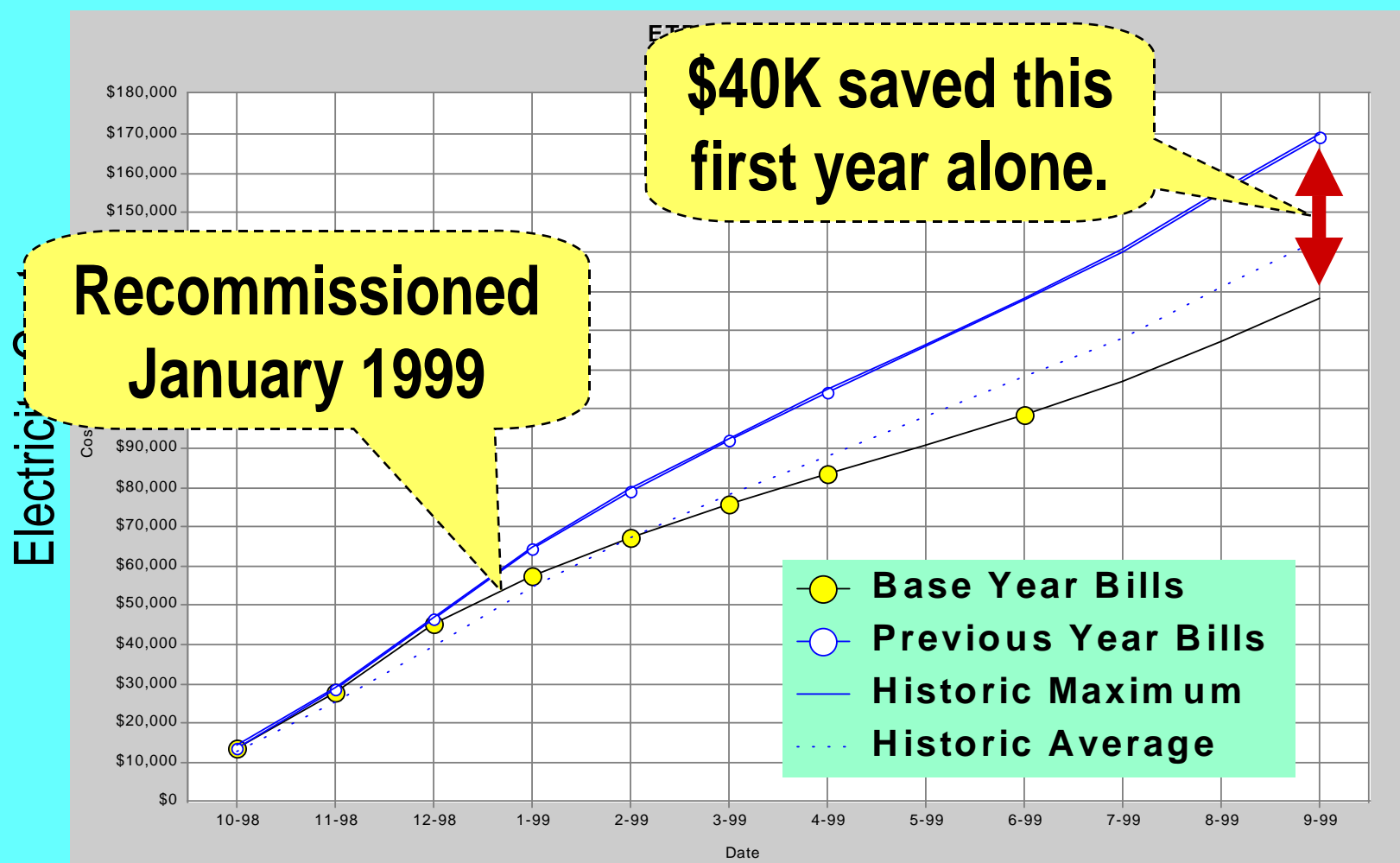
Energy Use Per SF

# ETB Recommissioning Actions

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- PNNL R&D and Facilities staff used temporary metering to find source of high costs.
- Key discoveries:
  - Digital control adjustments out of balance
  - Schedules for HVAC systems out of balance
  - Failed sensors - most significant problem
- Corrected ventilation controls in 1999

# Savings from Recommissioning



# ETB Lessons Learned (1/2)

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- Never assume that ...
  - Design experts have considered all the real-world issues
  - Contractors installed and commissioned buildings as designed
  - Building operators run building as planned
- Comfort complaints may indicate improper system configuration

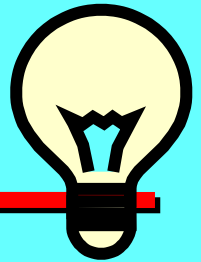
# ETB Lessons Learned (2/2)

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- Pursue incentive agreement with building owner to continuously commission bldgs
- Recommissioning investment can have excellent returns – can achieve savings greater than investment in first year.

# Success Stories - DSOM at Marines

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## DSOM at Marine Corp's Twenty-Nine Palms

- Reduced natural gas 17%, \$280K/Yr
- Reduced maintenance labor and materials, \$100K/Yr
- Extended life and capacity ... postponed \$1M of capital replacements and upgrades
- Improved reliability by eliminating unscheduled outages
- Reduced water hammer risk

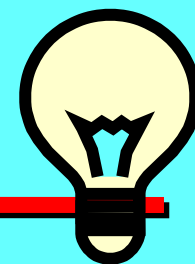
# Success Stories - DSOM (2/2)

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- DSOM project at NY Housing Authority campus
  - Savings includes reduction in required maintenance from 4 FTEs to 2

# Operations Improvement Planning

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- Goal: reduce energy costs by implementing:
  - Super-FRED tools
  - Low-cost/no-cost actions
  - Larger-scale O&M actions
- Investing \$1M to upgrade O&M to get \$1M annual savings
- Will take us more than a single year to implement program

# Last Questions?

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# Miscellaneous Topics

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- Metering & submetering planning
  - Better cost & energy management
  - Electricity and other sensors for buildings, systems, and components
- “Green” Field:
  - Close 300 Area (make it a “Brown” field)
  - Install photovoltaics and a PV manufacturing plant
- One-2-Five Self-Assessment program